

F Brazil Reinforcements Ltd Risk & Opportunities

INTERNAL

RISK	IMPACT	OPPORTUNITY	BENEFIT	RESPONSIBLE BUSINESS
PUTTING PEOPLE FIRST				
Failure to support and invest in our employees	<ol style="list-style-type: none"> 1. Increased cost of production due to increased employee turn over and working time lost and retraining required. 2. Poor health and safety performance resulting in increased insurance premiums and costs associated with legal action. 	<ol style="list-style-type: none"> 1. Highly skilled and motivated workforce. 2. Employees willing and able to collaborate internally and externally on delivering innovative, high performing production. 	<ol style="list-style-type: none"> 1. Employer of choice, reflecting diversity and demography of the communities in which we operate. 2. Low staff turnover. 3. Increased understanding and capacity through learning and development. 	<ol style="list-style-type: none"> 1. Diversity, learning and development and health and safety performance managed by HSEQ and HR Department.
TACKLING CLIMATE CHANGE AND ENERGY EFFICIENCY				
Failure to alleviate our influence or to adjust to the effects of climate change	<ol style="list-style-type: none"> 1. Increased energy costs and carbon emissions. 2. Amplified costs due to delivery dates changed resulting from adverse weather. 	<ol style="list-style-type: none"> 1. Reduced operating costs. 2. Decreased environmental impact from our operations, our products and their performance in-use. 	<ol style="list-style-type: none"> 1. Exceptional company reputation as a leader in sustainable construction operations. 2. Increased revenue allowing us to become a supplier and employer of choice. 	<ol style="list-style-type: none"> 1. Monitor and document energy use. 2. Apply a strategy to reduce energy usage annually using the Environmental and Sustainability Management
SMARTER USE OF NATURAL RESOURCES				
Intolerable impact on the natural environment from our operations.	<ol style="list-style-type: none"> 1. Increased water resource, waste disposal and materials costs. 2. Regulatory risks relating to poor environmental impact. 	<ol style="list-style-type: none"> 1. Decreased operating costs and reduced environmental impact from our operations. 	<ol style="list-style-type: none"> 1. Excellent reputation as a leader in sustainable construction operations and improved profit 	<ol style="list-style-type: none"> 1. Decrease our environmental impacts and our use of natural resources by implementing our Sustainable Management System. 2. Monitor waste deposable and reduce annually

EXTERNAL

RISK	IMPACT	OPPORTUNITY	BENEFIT	RESPONSIBLE BUSINESS
PUTTING PEOPLE FIRST				
Failure to meet Client' or other external stakeholders expectations	<ol style="list-style-type: none"> 1. Reduced customer recommendations. 2. Negative impact of reputation. 3. Loss of repeat business. 4. Diminished reputation with stakeholders. 	<ol style="list-style-type: none"> 1. satisfy client by identifying, agreeing and delivering added value to them. 2. Help clients make sustainable choices through information and advice. 	<ol style="list-style-type: none"> 1. Clients and other stakeholders accomplish outcomes and benefits over and above those they originally specified. 	<ol style="list-style-type: none"> 1. Community investment strategy. 2. Implement and continual improvement Quality, Environment, Health and Safety and Sustainability Management Systems 3. Increase our understanding of social value and social impact.
TACKLING CLIMATE CHANGE AND ENERGY EFFICIENCY				
Stop being a leader in sustainable construction	<ol style="list-style-type: none"> 1. Fall behind on legislation, technological advancements and design methods. 2. Increased cost of production and legislative and regulatory compliance. 3. Decreased profits 	<ol style="list-style-type: none"> 1. Work together with Clients and supply chain to increase collective understanding and sharing of best practice. 	<ol style="list-style-type: none"> 1. Increased awareness of whole life costing, life cycle analysis and as built performance. 2. Moving towards a more sustainable investment decisions and a resilient and energy-efficient built environment. 	
SMARTER USE OF NATURAL RESOURCES				
Unacceptable impact on the natural environment from our suppliers. Failure to procure goods and services responsibly.	<ol style="list-style-type: none"> 1. Increase in our indirect impact on the natural environment. 2. Reputational risks relating to sustainable sourcing of materials. 	<ol style="list-style-type: none"> 1. Positively work with our suppliers to develop their understanding and improve approaches to sustainable development. 2. Actively procure products which can demonstrate compliance with a recognized responsible sourcing scheme. 	<ol style="list-style-type: none"> 1. Decrease indirect impact of our operations. 2. Supply chain willing and able to continuously improve Product differentiation and added value enabling us to become a supplier of choice. 	<ol style="list-style-type: none"> 1. Work with our supply chain in a manner that reflects our values. 2. Procure goods, materials and services in line with our Sustainable Procurement Policy.